



P.O. Box 755  
Big Bear City, CA 92314  
(909) 585-3219  
(909) 585-2900 fax  
FlyBigBear.com

“The Big Bear Airport District provides Big Bear Valley with a safe, efficient and exceptional venue for aviation operations.”

## REGULAR BOARD OF DIRECTORS MEETING

Big Bear Airport District  
Wednesday, April 8, 2026  
4:00 P.M.

Temporary Terminal Building – Board Room (501 Valley Blvd, Big Bear City, CA 92314)

---

### BOARD MEMBERS:

Kam Lawrence, President  
Marikay Lindstrom, Vice President  
Steve Castillo  
Darrell Gardner  
Wesley Krause

---

Unless you are a public safety official, please turn off your cell phone or place it on vibrate mode during the Meeting.

This Agenda is prepared and posted pursuant to the requirements of the California Government Code Section 54954.2, which is a portion of California’s Open Meeting Law called the “Brown Act.” The agenda contains a brief, general description of each item of business that is to be discussed and/or transacted. Prior to acting on any Agenda item, the Board will consider public comments.

#### 1. CALL TO ORDER

#### 2. FLAG SALUTE

**MISSION STATEMENT:** The Big Bear Airport District serves the Big Bear Valley by providing a safe, efficient, and exceptional venue for aviation operations.

#### 3. ROLL CALL AND INTRODUCTIONS

#### 4. APPROVAL OF AGENDA

**5. PUBLIC COMMENTS:** Any person wishing to comment on a non-Agenda item should approach the podium and wait for the President to recognize him/her. Unless otherwise provided for a specific item, all comments are limited to 3 minutes each with an overall total of 15 minutes. A speaker cannot allot their time to others.

**Comments on Agenda items:** Comments concerning matters on the agenda will be heard at the time the matter is considered.

**Comments on non-Agenda Items:** Comments concerning matters not on the agenda will be heard during the Public Comment section on the agenda. A speaker's comments should be within the subject matter jurisdiction of the Big Bear Airport District Board.

Please note that if you wish to address the Board on items not listed on the posted Agenda, the Brown Act does not allow Board discussion of such items because they are not on the agenda and thus were not publicly noticed. Therefore, the Board may only do the following: refer the matter to staff, ask for additional information or request a report back, or give a limited factual response. Your comments may be placed on the agenda for future discussion.

**6. BIG BEAR AIRPORT'S PILOTS ASSOCIATION**

**7. CONSENT AGENDA**

7.1. **APPROVAL OF MEETING MINUTES – MARCH 11, 2026, REGULAR MEETING**

7.2. **APPROVAL OF MEETING MINUTES – APRIL 1, 2026, SPECIAL MEETING**

7.3. **YTD FINANCIAL REPORTS – FEBRUARY 2026**

**8. PULLED CONSENT AGENDA ITEMS**

**9. BUSINESS MATTERS**

9.1. **REVIEW AND DISCUSSION OF FISCAL YEAR 2026-27 DISTRICT BUDGET  
(DRAFT #1)**

**10. MANAGER'S REPORT**

**11. DIRECTOR'S COMMENTS**

**12. NEXT MEETING DATE:**

Wednesday, May 13, 2026, at 4:00 p.m. – Regular Board of Directors Meeting  
Location: Temporary Terminal Building

**13. ADJOURNMENT**

**CERTIFICATION:** I, Rebecca Cannon, Board Secretary of the Big Bear Airport District, do hereby certify that I posted a copy of the foregoing Agenda on April 4, 2026, at least 72 hours in advance of the Regular Board of Directors Meeting (Government Code Section 54954.2).



---

Rebecca Cannon  
Board Secretary

The Big Bear Airport District ("District") Board Meeting area is handicapped accessible. Persons with disabilities can receive this Agenda in an alternative format and should call the Airport Office at (909) 585-3219. Notification of 48 hours prior to the Meeting will enable the District to make arrangements to assure accessibility to the Meeting. The Agenda is posted on the District's Website at [www.flybigbear.com](http://www.flybigbear.com). If access to the Website is not available, copies may be obtained by calling the Airport Office.



# MINUTES

---

## REGULAR BOARD OF DIRECTORS MEETING

Wednesday, March 11, 2026

4:00 p.m.

---

*"The Big Bear Airport District serves the Big Bear Valley  
by providing a safe, efficient, and exceptional venue for aviation operations"*

### BOARD OF DIRECTORS

Kam Lawrence, President | Marikay Lindstrom, Vice President  
Director Steve Castillo | Director Darrell Gardner | Director Wesley Krause

### MEETING LOCATION

Temporary Terminal Building – 501 Valley Blvd, Big Bear City, CA 92314

- 1. CALL TO ORDER:** President Lawrence called to order the Regular Meeting of the Big Bear Airport Board of Directors on Wednesday, March 11, 2026, at 4:00 p.m.
- 2. FLAG SALUTE:** President Lawrence invited the Board and those present to join in the flag salute, and the salute followed.
- 3. ROLL CALL AND INTRODUCTIONS:** Board Secretary, Rebecca Cannon, recorded the following:
  - DIRECTORS PRESENT:** President Lawrence, Vice President Lindstrom, Director Castillo, Director Krause, and Director Gardner.
  - DIRECTORS ABSENT:** None.
  - OTHERS PRESENT:** General Manager Ryan Goss, Administrative Manager Abby Darling, Administrative Assistant Ariel Valenzuela and Board Secretary Rebecca Cannon.
- 4. APPROVAL OF AGENDA:** General Manager Ryan Goss requested that an additional item be added to the agenda for discussion – Item 9.3: Discussion and possible approval of the purchase of a replacement Network Video Recorder (NVR) System. The Board unanimously approved General Manager Goss' request.
- 5. PUBLIC COMMENTS:** None.
- 6. BIG BEAR AIRPORTS PILOTS ASSOCIATION:** No report.
- 7. CONSENT AGENDA**

## **7.1. APPROVAL OF MEETING MINUTES – FEBRUARY 11, 2026, REGULAR MEETING**

## **7.2. YTD FINANCIAL REPORTS – JANUARY 2026**

Director Krause moved to approve the minutes of the Regular Board of Directors Meeting held on February 11, 2026, and to accept, for filing, the Year-to-Date Financial Reports for January 2026 as presented.

President Lawrence seconded the motion.

The motion passed, with all present board members voting AYE.

## **8. PULLED CONSENT AGENDA ITEMS: None.**

## **9. BUSINESS MATTERS**

### **9.1. FISCAL YEAR 2025-26 BUDGET AMENDMENT**

Review and possible approval of a budget amendment for FY 2025-26 to include FAA funded Airport Capital Improvement Projects.

Director Castillo moved to approve a Budget Amendment for FY 2025-26 to include FAA Funded Airport Capital Improvement Projects and to authorize General Manager Ryan Goss to execute the Agreement with Mead and Hunt.

Director Krause seconded the motion.

Said motion was approved by the following vote:

AYES: Castillo, Gardner, Krause, Lindstrom, Lawrence  
NOES: None  
ABSTAIN: None  
ABSENT: None

### **9.2. ASSEMBLY BILL 2561 – LOCAL PUBLIC EMPLOYEES VACANT POSITIONS**

No formal action taken; receive and file only.

### **9.3. NETWORK VIDEO RECORDER (NVR) SYSTEM REPLACEMENT**

Director Krause moved to approve the purchase of a replacement Network Video Recorder (NVR) system to support the Airport's security and surveillance operations.

Vice President Lindstrom seconded the motion.

Said motion was approved by the following vote:

AYES: Castillo, Gardner, Krause, Lindstrom, Lawrence  
NOES: None  
ABSTAIN: None  
ABSENT: None

## **10. MANAGERS' REPORT**

In addition to reviewing the January operations report, General Manager Ryan Goss updated the Board on the progress with the construction of the new terminal building and notified the Board that the project is still on schedule and on-budget; briefly discussed the February 23<sup>rd</sup>

aircraft incident involving a Twin Comanche; informed the Board of the recent hangar repairs that the Maintenance staff have been focusing on; notified the Board that the deadline to submit a proposal in response to the IT Services Request For Proposals (RFP) has passed and that staff is in the process of reviewing the submittals, with interviews scheduled for late-March; indicated that his goal is to bring an early draft of the Fiscal Year 2026-27 Budget for review at the April 8<sup>th</sup> Regular Meeting.

**11. COMMITTEE REPORTS:** None.

**12. DIRECTOR'S COMMENTS:** Director Krause, Director Castillo, Vice President Lindstrom and President Lawrence contributed.

**13. NEXT MEETING DATE:**

Wednesday, April 1, 2026, at 4:00 p.m. – Special Board of Directors Meeting  
Location: Temporary Terminal Building

**14. ADJOURNMENT:** 5:03 p.m.

\_\_\_\_\_  
Kam Lawrence, President  
Board Of Directors

**Attest:**

\_\_\_\_\_  
Rebecca Cannon  
Board Secretary



# MINUTES

---

## SPECIAL BOARD OF DIRECTORS MEETING

Wednesday, April 1, 2026

4:00 p.m.

---

*"The Big Bear Airport District serves the Big Bear Valley  
by providing a safe, efficient, and exceptional venue for aviation operations"*

### BOARD OF DIRECTORS

Kam Lawrence, President | Marikay Lindstrom, Vice President  
Director Steve Castillo | Director Darrell Gardner | Director Wesley Krause

### MEETING LOCATION

Temporary Terminal Building – 501 Valley Blvd, Big Bear City, CA 92314

1. **CALL TO ORDER:** President Lawrence called the Special Meeting of the Big Bear Airport Board of Directors to order on Wednesday, April 1, 2026, at 4:04 p.m.
2. **FLAG SALUTE:** President Lawrence invited the Board and those present to join in the flag salute, and the salute followed.
3. **ROLL CALL AND INTRODUCTIONS:** Board Secretary, Rebecca Cannon, recorded the following:

**DIRECTORS PRESENT:** President Lawrence, Vice President Lindstrom, Director Castillo, Director Krause, and Director Gardner.

**OTHERS PRESENT:** General Manager Ryan Goss, Administrative Manager Abby Darling, Administrative Assistant Ariel Valenzuela, and Board Secretary Rebecca Cannon.

4. **APPROVAL OF AGENDA:** No changes. Approved by Consensus.
5. **PUBLIC COMMENTS:** None.
6. **BUSINESS MATTERS**

#### 6.1. REVIEW OF DRAFT REQUEST FOR PROPOSALS (RFP) FOR THE FUTURE RESTAURANT IN THE NEW TERMINAL BUILDING

The Board reviewed the RFP - focusing on the proposal requirements, clarity and completeness of the RFP structure, evaluation criteria, the scope and expectations of the operator, and the possibility of Tenant Improvement Funding to assist and support the future tenant. Direction was provided to staff to incorporate minor revisions and refinements to the RFP, and the Board further requested that an additional Special Meeting be scheduled in the near future to allow for continued discussion and further consideration of the matter.

7. **NEXT MEETING DATE:**

Wednesday, April 8, 2026, at 4:00 p.m. – Regular Board of Directors Meeting  
Location: Temporary Terminal Building

8. **ADJOURNMENT:** 5:54 p.m.

\_\_\_\_\_  
Kam Lawrence, President  
Board Of Directors

**Attest:** \_\_\_\_\_  
Rebecca Cannon  
Board Secretary

DRAFT

**Big Bear Airport District**  
**Profit & Loss Budget Performance**  
February 2026

	February	Jul 25 - Feb 26	Total Budget	\$ Over/(Under) Budget	% of Budget Target: 66%
<b>Income</b>					
4054 · State Subsidy	\$ -	\$ -	\$ 10,000.00	\$ (10,000.00)	0%
4055 · Tax Revenues	70,389	1,354,941	2,224,400	(869,459)	61%
4110 · Sales-Aircraft Fuel	36,867	389,544	666,100	(276,556)	58%
4200 · Auto Parking	675	5,150	8,000	(2,850)	64%
4206 · Events Revenue	-	1,000	1,000	-	100%
4210 · Commercial Leases	3,522	23,875	29,700	(5,825)	80%
4220 · Ground Lease	7,690	64,299	100,600	(36,301)	64%
4230 · Hangar Rentals	35,214	279,146	427,700	(148,554)	65%
4254 · Gate Access Remote/Key Repl.	-	80	200	(120)	40%
4255 · Aircraft Oil Sales	206	1,744	3,300	(1,556)	53%
4256 · Aircraft Stores Sales	-	-	900	(900)	0%
4260 · Souvenir Sales	303	2,533	7,000	(4,467)	36%
4270 · Storage Units	488	3,905	5,900	(1,995)	66%
4280 · Tiedown Rents	546	4,073	6,200	(2,127)	66%
4290 · Tiedown Transient	110	2,242	3,000	(758)	75%
4300 · RV/Camper Storage	1,166	10,129	17,300	(7,171)	59%
4305 · Reimbursed Expense	245,248	435,071	202,500	232,571	215%
4310 · Misc Revenue	-	-	600	(600)	0%
4320 · Late Fees-Tenant Rentals	-	37	300	(263)	12%
4325 · Sales Adjustment	-	-	-	-	-
<b>Total Income</b>	<b>402,424</b>	<b>2,577,769</b>	<b>3,714,700</b>	<b>(1,136,931)</b>	<b>69%</b>
<b>Cost of Goods Sold</b>					
5000 · COGS- Aircraft Fuel	27,528	290,632	598,300	(307,668)	49%
5005 · COGS-Souvenirs	-	-	5,800	(5,800)	0%
5010 · COGS - Oil	-	-	1,900	(1,900)	0%
5015 · COGS - Aircraft Stores	-	-	1,000	(1,000)	0%
<b>Total COGS</b>	<b>27,528</b>	<b>290,632</b>	<b>607,000</b>	<b>(316,368)</b>	<b>48%</b>
<b>Gross Profit</b>	<b>374,896</b>	<b>2,287,137</b>	<b>3,107,700</b>	<b>(820,563)</b>	<b>74%</b>
<b>Expense</b>					
5040 · Marketing	188	67,100	75,000	(7,900)	89%
5061 · Bank Charges/Credit Card Fees	1,680	21,724	33,700	(11,976)	64%
5090 · Contract Services	12,416	58,702	91,300	(32,598)	64%
5110 · Motorized Vehicle Fuel	-	9,175	27,200	(18,025)	34%
5125 · Directors' Expenses	500	9,125	13,700	(4,575)	67%
5140 · Dues & Subscriptions	363	9,606	16,500	(6,894)	58%
5150 · Staff Expenses	635	5,485	16,000	(10,515)	34%
5160 · Fees/Permits/Licenses	-	9,240	13,300	(4,060)	69%
5170 · Hazardous Waste Pickup	-	350	1,000	(650)	35%
5180 · Insurance-Liability Expense	-	74,706	85,000	(10,294)	88%
5182 · Insurance-Worker's comp	-	21,787	23,300	(1,513)	94%
5210 · Janitorial Supplies	97	1,429	2,300	(871)	62%
5215 · Manager's Expenses	-	15	2,100	(2,085)	1%
5230 · Office Operational Expense	512	2,686	5,200	(2,514)	52%
5250 · Professional Services	460	60,715	98,300	(37,585)	62%
5260 · Repair & Maintenance-AWOS	639	4,735	5,300	(565)	89%
5275 · R & M - Aircraft Fuel Farm	251	2,764	10,000	(7,236)	28%
5280 · Repair & Maintenance-Grounds	(45)	14,052	15,000	(948)	94%

**Big Bear Airport District**  
**Profit & Loss Budget Performance**  
February 2026

	February	Jul 25 - Feb 26	Total Budget	\$ Over/(Under) Budget	% of Budget Target: 66%
5285 · Repair & Maintenance-Hangars	245	368	10,000	(9,632)	4%
5290 · Repair & Maintenance-Lighting	125	1,584	5,500	(3,916)	29%
5295 · R & M - Terminal Building	-	9	6,200	(6,191)	0%
5300 · R & M - Motorized Equipment	(18)	22,359	32,000	(9,641)	70%
5305 · Repair & Maint Fire Extinguish	-	3,775	3,600	175	105%
5310 · Emerg Equip/Supplies	-	282	1,300	(1,018)	22%
5350 · CDTFA Dealer Tax	43	703	1,100	(397)	64%
5373 · Tools/Small Maint Equipment	67	3,222	5,000	(1,778)	64%
5390 · Winter Ops Contingency	-	-	6,000	(6,000)	0%
5400 · Utilities	18,344	110,009	161,900	(51,891)	68%
6565 · Salaries	58,254	500,388	798,200	(297,812)	63%
6570 · FICA-Employer	-	285	300	(15)	95%
6575 · Medicare-Employer	900	7,409	10,900	(3,491)	68%
6585 · Health, Life, Dent.& Vision Ins	18,274	189,845	317,400	(127,555)	60%
6590 · 457 Contribution-ER Match	3,265	17,591	24,000	(6,409)	73%
6594 · Survivor Benefit Expense	-	557	500	57	111%
6595 · Pension Expense	6,091	128,642	159,700	(31,058)	81%
6596 · Pension - ER Paid for EE	1,082	8,852	13,300	(4,448)	67%
6597 · GASB 68 Report Fee	-	350	700	(350)	50%
6599 · SSA218-CalPERS Annual AdminFee.	-	100	100	-	100%
<b>Total Expense</b>	<b>124,368</b>	<b>1,369,726</b>	<b>2,091,900</b>	<b>(722,174)</b>	<b>65%</b>
<b>Net Ordinary Income</b>	<b>250,528</b>	<b>917,411</b>	<b>1,015,800</b>	<b>(98,389)</b>	<b>90%</b>
<b>Other Income/Expense</b>					
<b>Other Income</b>					
4330 · Investment Revenue	15,763	241,085	285,800	(44,715)	84%
4332 · Unrealized Gain/(Loss) on Invmt	10,939	93,100			
<b>Total Other Income</b>	<b>26,702</b>	<b>334,185</b>	<b>285,800</b>	<b>48,385</b>	<b>117%</b>
<b>Other Expense</b>					
5205 · Interest Exp-Terminal Bldg Loan	-	217,523	217,500	23	100%
5207 · Term.Bldg. Loan Debt Service	-	230,000	230,000	-	100%
5039 · Capital Improvement Projects	76,054	99,854	110,000	(10,146)	91%
5042 · Airport Capital Impr Projects	2,215	270,557	88,000	182,557	307%
<b>Total Other Expense</b>	<b>78,269</b>	<b>817,934</b>	<b>645,500</b>	<b>172,434</b>	<b>127%</b>
<b>Net Other Income</b>	<b>(51,567)</b>	<b>(483,749)</b>	<b>(359,700)</b>	<b>(124,049)</b>	<b>134%</b>
<b>Net Income</b>	<b>\$ 198,961.00</b>	<b>\$ 433,662.00</b>	<b>\$ 656,100.00</b>	<b>\$ (222,438.00)</b>	



**Big Bear Airport District**  
**Terminal Building Project Budget to Actual**  
**Fiscal Year 2025/26**  
**February 2026**

	<b>Total Project Activity</b>	<b>Total Project Budget</b>	<b>% of Budget</b>
<b>1 Funding Sources</b>			
2     Use of Equity Funds (District Allocated Reserves)	\$ 1,366,410	\$ 3,494,000	39.1%
3     Use of Terminal Building Bond Fund (Loan)	7,484,842	7,150,000	100.0%
4     Other Funding Sources	-	3,967,500	0.0%
<b>5 Total Funding Sources</b>	<b>8,851,252</b>	<b>14,611,500</b>	<b>60.6%</b>
<b>6 Project Expenses</b>			
7     Terminal Bldg. Design (FY26 remaining)	156,780	251,200	62.4%
8     Terminal Bldg. Construction	8,694,472	14,360,300	60.5%
<b>9 Total Project Expenses</b>	<b>8,851,252</b>	<b>14,611,500</b>	<b>60.6%</b>
<b>10 Net Increase/(Decrease) To Op Reserve</b>	<b>\$ -</b>	<b>\$ -</b>	

**Big Bear Airport District**  
**Balance Sheet**  
As of February 28, 2026

	Feb 28, 26
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Checking/Savings</b>	
1040 · Checking Account	1,589,570
<b>Total Checking/Savings</b>	1,589,570
<b>Accounts Receivable</b>	
1140 · Accounts Receivable	18,669
<b>Total Accounts Receivable</b>	18,669
<b>Other Current Assets</b>	
1001 · Petty Cash	350
1125 · LAIF	300,370
1125.01 · LAIF - Fair Market Value	349
1127 · TD Ameritrade, Inc.	5,418,891
1128 · CLASS	2,001,936
1142 · Lease Receivable	335,806
1160 · Prepaid Medical/Life Insurance	26,600
1164 · Pre Paid Jet A Fuel Tax	9,417
1166 · Pre-Paid Expense	12,018
1181 · Inventory-Souvenirs	6,748
1182 · Inventory-Fuel	60,771
1183 · Inventory - Oil	6,519
1185 · Inventory - Aircraft Stores	4,156
1499 · Undeposited Funds	631
<b>Total Other Current Assets</b>	8,184,562
<b>Total Current Assets</b>	9,792,801
<b>Fixed Assets</b>	
1201 · Land	3,692,512
1220 · Land Improvements	18,172,525
1240 · Structure Improvements	5,726,203
1250 · Operating Equipment	4,184,403
1270 · Accumulated Depreciation	-21,973,321
1300 · Construction in Progress	3,189,400
<b>Total Fixed Assets</b>	12,991,721
<b>Other Assets</b>	
1150 · Deferred Outflows of Resources	636,719
<b>Total Other Assets</b>	636,719
<b>TOTAL ASSETS</b>	<b>23,421,241</b>

**Big Bear Airport District**  
**Balance Sheet**  
As of February 28, 2026

	Feb 28, 26
<b>LIABILITIES &amp; EQUITY</b>	
<b>Liabilities</b>	
<b>Current Liabilities</b>	
<b>Accounts Payable</b>	
2001 · Accounts Payable	22,366
<b>Total Accounts Payable</b>	22,366
<b>Other Current Liabilities</b>	
2010 · Retention Payable	434,724
2123 · Accrued Vacation	84,508
2124 · Accrued Sick Leave	110,421
2200 · Sales Taxes Payable	11,566
2250 · Retirement Contribution Payable	-24
2301 · Deposits-Tenant Security	33,786
2302 · Deposits-Gate Access	7,150
2303 · Deposits-Wait List	17,022
2320 · Prepaid Rents	75,771
<b>Total Other Current Liabilities</b>	774,924
<b>Total Current Liabilities</b>	797,290
<b>Long Term Liabilities</b>	
2525 · Terminal Building Loan	7,480,948
2600 · Net Pension Liability	840,024
2620 · Net OPEB Obligation	1,000,435
2625 · Deferred Inflows of Resources	748,951
2630 · DIR - Leases	331,356
<b>Total Long Term Liabilities</b>	10,401,714
<b>Total Liabilities</b>	11,199,004
<b>Equity</b>	
3900 · Retained Earnings	18,458,439
Net Income	-6,236,201
<b>Total Equity</b>	12,222,237
<b>TOTAL LIABILITIES &amp; EQUITY</b>	<b>23,421,241</b>

**Big Bear Airport District**  
**US Bank CC Expense-Detail**  
February 2026

---

<u>Date</u>	<u>Memo</u>	<u>Amount</u>
<b>US Bank</b>		
02/20/2026	8' Replacemnet Light Tubes	245.08
02/20/2026	Replacement Tank Sump Handle, Hose Connector, Hose	251.15
02/20/2026	Trim Removal Tool Set/Small Tools	66.87
02/20/2026	Rolltop for Dodge Ram	2,133.24
02/20/2026	Coffee Station Supplies	188.04
02/20/2026	Sanitizer, Towels	96.84
02/20/2026	Paper, Envelopes, 1099's	169.36
02/20/2026	Ring Central	317.90
02/20/2026	Zoom, Webcam, Amazon Annual	362.75
02/20/2026	Return - Replacement Vacuum Brush	-44.97
02/20/2026	Return - Osh Kosh Oil Sump Drain	-58.45
02/23/2026	Rebate payment for Purchasing Card Q(4) Year(2025)	-424.63
	Total US Bank	<u>3,303.18</u>
<b>TOTAL</b>		<b><u><u>3,303.18</u></u></b>

# Big Bear Airport District Monthly Check Report February 2026

Date	Num	Name	Memo	Amount
02/09/2026	2926	Angeles Contractor, Inc.	Work through 1/31/26	-1,298,088.87
<b>*** Missing numbers here ***</b>				
02/04/2026	DD2950	Abby Darling-Erickson	Direct Deposit	0.00
02/04/2026	DD2951	Ariel Valenzuela	Direct Deposit	0.00
02/04/2026	DD2952	David Caballero	Direct Deposit	0.00
02/04/2026	DD2953	Hugo Medel-Valdes	Direct Deposit	0.00
02/04/2026	DD2954	James Ryan Goss	Direct Deposit	0.00
02/04/2026	DD2955	John M. Egerer	Direct Deposit	0.00
02/04/2026	DD2956	John R Melissa	Direct Deposit	0.00
02/04/2026	DD2957	Rebecca Cannon	Direct Deposit	0.00
02/18/2026	DD2958	Abby Darling-Erickson	Direct Deposit	0.00
02/18/2026	DD2959	Ariel Valenzuela	Direct Deposit	0.00
02/18/2026	DD2960	David Caballero	Direct Deposit	0.00
02/18/2026	DD2961	Hugo Medel-Valdes	Direct Deposit	0.00
02/18/2026	DD2962	James Ryan Goss	Direct Deposit	0.00
02/18/2026	DD2963	John M. Egerer	Direct Deposit	0.00
02/18/2026	DD2964	John R Melissa	Direct Deposit	0.00
02/18/2026	DD2965	Rebecca Cannon	Direct Deposit	0.00
<b>*** Missing numbers here ***</b>				
02/02/2026	4833	PERS - Retirement	PP ending 1/31/26	-5,373.76
02/03/2026	4834	PERS - Retirement	457 Contribution PP ending 1/31/26	-3,216.06
<b>*** Missing numbers here ***</b>				
02/17/2026	4836	PERS - Retirement	457 Contribution PP ending 2/14/26	-3,216.06
02/23/2026	4837	PERS - Retirement	PP ending 2/14/26	-5,373.76
<b>*** Missing numbers here ***</b>				
02/04/2026	35378	Bear Valley Electric	Airport accounts	-12,090.29
02/04/2026	35379	Big Bear City CSD.	BBAD	-923.22
02/04/2026	35380	Caballero, David.	February 2026 cell phone	-50.00
02/04/2026	35381	Cannon, Rebecca.	February 2026 cell phone	-50.00
02/04/2026	35382	Castillo, Steve	Monthly reimbursement - February 2026	-100.00
02/04/2026	35383	DIY Home Center	0060-00061228	-120.94
02/04/2026	35384	Darling, Abby	February 2026 cell phone	-50.00
02/04/2026	35385	Gardner, Darrell	Monthly reimbursement - February 2026	-100.00
02/04/2026	35386	Geiger Supply, Inc.	BBAI	-360.46
02/04/2026	35387	Goss, Ryan	February 2026 cell phone	-50.00
02/04/2026	35388	Krause, Wesley	Monthly reimbursement - February 2026	-100.00
02/04/2026	35389	Lawrence, Kam.	Monthly reimbursement - February 2026	-100.00
02/04/2026	35390	Lindstrom, Marikay.	Monthly reimbursement - February 2026	-100.00
02/04/2026	35391	Medel, Hugo	February 2026 cell phone	-50.00
02/04/2026	35392	Melissa, John	February 2026 cell phone	-50.00
02/04/2026	35393	Streamline	10312FFC-0014 Feb 26	-245.00
02/04/2026	35394	Valenzuela, Ariel.	February 2026 cell phone	-50.00
02/05/2026	35395	Royal Electric Company	AWOS Replacement	-109,962.50
02/05/2026	35396	Royal Electric Company	AWOS Replacement	-108,574.55
<b>*** Missing numbers here ***</b>				
02/10/2026	35402	1200.aero, Inc	L35	-2,000.00
02/10/2026	35403	Big Bear Printing & Graphics	00506	-342.86
02/10/2026	35404	Medel, Hugo	Uniform (Pants & boots) reimbursement	-285.47
02/10/2026	35405	ProDIGIQ	L35	-5,000.00
02/19/2026	35406	ADB Safegate Americas, LLC	1002015	-125.09
02/19/2026	35407	Elizabeth L. Martyn, APLC	January 2026 Billing	-460.00
02/19/2026	35408	Everest Communications	L35 AWOS	-638.93
02/19/2026	35409	Fontana CDRJ	RAM 3500 CHassis Cab	-73,921.03
02/19/2026	35410	Mead & Hunt	R3228400	-2,215.00
02/24/2026	35411	AmeriGas	204159351	-959.86
02/24/2026	35412	Shred-it, Inc.	12147987	-150.11



Big Bear Airport District  
PO Box 755  
Big Bear City, CA 92314

California CLASS

California CLASS

Average Monthly Yield: 3.7428%

	Beginning Balance	Contributions	Withdrawals	Income Earned	Income Earned YTD	Average Daily Balance	Month End Balance
Cash Reserve	1,996,205.66	0.00	0.00	5,730.72	12,579.31	1,996,615.00	2,001,936.38
<b>TOTAL</b>	<b>1,996,205.66</b>	<b>0.00</b>	<b>0.00</b>	<b>5,730.72</b>	<b>12,579.31</b>	<b>1,996,615.00</b>	<b>2,001,936.38</b>



Cash Reserve

Account Summary

Average Monthly Yield: 3.7428%

	Beginning Balance	Contributions	Withdrawals	Income Earned	Income Earned YTD	Average Daily Balance	Month End Balance
California CLASS	1,996,205.66	0.00	0.00	5,730.72	12,579.31	1,996,615.00	2,001,936.38

Transaction Activity

Transaction Date	Transaction Description	Contributions	Withdrawals	Balance	Transaction Number
02/01/2026	Beginning Balance			1,996,205.66	
02/28/2026	Income Dividend Reinvestment	5,730.72			
02/28/2026	Ending Balance			2,001,936.38	



California CLASS

California CLASS

Date	Dividend Rate	Daily Yield
02/01/2026	0.00000000	3.7684%
02/02/2026	0.000103264	3.7690%
02/03/2026	0.000103288	3.7700%
02/04/2026	0.000102970	3.7584%
02/05/2026	0.000102585	3.7444%
02/06/2026	0.000307629	3.7428%
02/07/2026	0.00000000	3.7428%
02/08/2026	0.00000000	3.7428%
02/09/2026	0.000102303	3.7341%
02/10/2026	0.000102177	3.7295%
02/11/2026	0.000102374	3.7367%
02/12/2026	0.000102313	3.7344%
02/13/2026	0.000409596	3.7376%
02/14/2026	0.00000000	3.7376%
02/15/2026	0.00000000	3.7376%
02/16/2026	0.00000000	3.7376%
02/17/2026	0.000102567	3.7437%
02/18/2026	0.000103286	3.7700%
02/19/2026	0.000102862	3.7545%
02/20/2026	0.000307149	3.7370%
02/21/2026	0.00000000	3.7370%
02/22/2026	0.00000000	3.7370%
02/23/2026	0.000102229	3.7314%
02/24/2026	0.000102161	3.7289%
02/25/2026	0.000102146	3.7283%
02/26/2026	0.000102227	3.7313%
02/27/2026	0.000204792	3.7375%
02/28/2026	0.00000000	3.7375%

Performance results are shown net of all fees and expenses and reflect the reinvestment of dividends and other earnings. Many factors affect performance including changes in market conditions and interest rates and in response to other economic, political, or financial developments. Investment involves risk including the possible loss of principal. No assurance can be given that the performance objectives of a given strategy will be achieved. **Past performance is no guarantee of future results. Any financial and/or investment decision may incur losses.**

Columbia Capital Management, LLC  
**PORTFOLIO SUMMARY**  
**Big Bear Airport District**  
**Income**  
February 28, 2026

Security Type	Quantity	Total Cost	Market Value	Pct. Assets	Cur. Yield	Est. Annual Income
<b>Fixed Income</b>						
Agency Securities	1,000,000	979,302.00	995,438.33	28.4	3.6	0.00
	1,000,000	979,302.00	995,438.33	28.4	3.6	0.00
<b>Cash and Equiv.</b>						
Cash and Equivalents	0	2,136.88	2,136.88	0.1	0.2	4.27
Mutual Funds	108,355	108,355.40	108,355.40	3.1	4.6	5,009.53
Treasury Bills	2,400,000	2,393,266.59	2,398,070.66	68.4	2.9	0.00
	2,508,355	2,503,758.87	2,508,562.94	71.6	3.0	5,013.80
<b>TOTAL PORTFOLIO</b>	<b>3,508,355</b>	<b>3,483,060.87</b>	<b>3,504,001.27</b>	<b>100.0</b>	<b>3.1</b>	<b>5,013.80</b>

Columbia Capital Management, LLC  
**FIXED INCOME PORTFOLIO**  
**Big Bear Airport District**  
**Income**  
February 28, 2026

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Accrued Interest	Market Value +Accr.Int.	Pct. Assets	Yield To Mat.	Duration
<b>Agency Securities</b>										
1,000,000	FHLB 0%26 DUE 04/14/26 0.000% Due 04-14-26	97.93	979,302.00	99.54	995,438.33	0.00	995,438.33	28.4	3.59	0.13
			979,302.00		995,438.33	0.00	995,438.33	28.4	3.59	0.13
<b>Cash and Equivalents</b>										
	Cash		2,136.88		2,136.88		2,136.88	0.1		0.00
			2,136.88		2,136.88	0.00	2,136.88	0.1	0.00	0.00
<b>Mutual Funds</b>										
108,355	SCHWAB US TREASURY MONEY ULTRA	1.00	108,355.40	1.00	108,355.40		108,355.40	3.1		0.00
			108,355.40		108,355.40	0.00	108,355.40	3.1	0.00	0.00
<b>Treasury Bills</b>										
2,400,000	UNITED STATES TREAS BILLS 0.000% Due 03-10-26	99.72	2,393,266.59	99.92	2,398,070.66	0.00	2,398,070.66	68.4	2.90	0.03
			2,393,266.59		2,398,070.66	0.00	2,398,070.66	68.4	2.90	0.03
			3,483,060.87		3,504,001.27	0.00	3,504,001.27	100.0	3.00	0.06

Columbia Capital Management, LLC  
**PERFORMANCE REPORT**  
**GROSS OF FEES**  
**Big Bear Airport District**  
**Income**  
From 01-31-26 to 02-28-26

Portfolio Value on 01-31-26	3,494,252.82
Contributions	0.00
Withdrawals	0.00
Realized Gains	0.00
Unrealized Gains	7,611.57
Interest	0.00
Dividends	2,136.88
Portfolio Value on 02-28-26	3,504,001.27
Average Capital	3,494,252.82
Total Gain before Fees	9,748.45
IRR for 0.08 Years	0.28%

Columbia Capital Management, LLC  
**PERFORMANCE REPORT**  
**GROSS OF FEES**  
**Big Bear Airport District**  
**Income**  
From 05-01-22 to 02-28-26

Portfolio Value on 05-01-22	0.00
Contributions	0.00
Withdrawals	0.00
Transfers In	2,999,733.00
Realized Gains	64,298.86
Unrealized Gains	20,940.40
Interest	382,357.53
Dividends	36,671.48
Portfolio Value on 02-28-26	3,504,001.27
Average Capital	2,931,118.66
Total Gain before Fees	504,268.27
IRR for 3.83 Years	17.20%

Columbia Capital Management, LLC  
**FIXED INCOME DISTRIBUTION**  
**Big Bear Airport District**  
**Income**  
February 28, 2026

**Summary Information**

	Totals		Weighted Averages
Par Value	3,400,000	Average YTM	3.10
Market Value	3,393,508.99	Average Maturity (yrs)	0.05
Total Cost	3,372,568.59	Average Coupon (%)	0.00
Net Gain/Loss	20,940.40	Average Duration	0.06
Annual Income	0.00	Average Moody Rating	NR
Number of Issues	2	Average S&P Rating	NR

**Distribution by Moody Rating**

Rating	Number	Mkt Value	% Bond Holdings	Average Y T M	Average Coupon	Average Duration
Not Rated	2	3,393,508.99	100.0	3.1	0.000%	0.1

**Distribution by S&P Rating**

Rating	Number	Mkt Value	% Bond Holdings	Average Y T M	Average Coupon	Average Duration
Not Rated	2	3,393,508.99	100.0	3.1	0.000%	0.1

California State Treasurer  
**Fiona Ma, CPA**



Local Agency Investment Fund  
P.O. Box 942809  
Sacramento, CA 94209-0001  
(916) 653-3001

[LAIF Home](#)  
[PMIA Average Monthly Yields](#)

---

BIG BEAR AIRPORT DISTRICT

GENERAL MANAGER  
P.O. BOX 755  
BIG BEAR CITY, CA 92314

[Tran Type Definitions](#)

February 2026 Statement

**Account Summary**

Total Deposit:	0.00	Beginning Balance:	300,369.63
Total Withdrawal:	0.00	Ending Balance:	300,369.63

# FY 2025-2026

NO.	APPORTIONMENT	COLLECTION PERIOD	APPORTIONMENT DATE	FUNDS AUTOMATICALLY DEPOSITED	CHECK AMOUNT
1.	Tax Roll Revenues	7/1/25 - 11/5/25	11/12/2025	11/14/2025	\$284,549.16
2.	Tax Roll Revenues	11/6/25 - 11/24/25	12/1/2025	12/3/2025	\$132,527.65
3.	Homeowners' Exemption Reimbursement - 15%	7/1/25 - 11/30/25	12/4/2025	12/8/2025	\$1,606.68
4.	Tax Roll Revenues	11/25/25 - 12/11/25	12/16/2025	12/18/2025	\$717,641.04
5.	<b>Tax Roll Revenues - RPTTF Distribution*</b>	4/29/25 - 12/11/25	12/22/2025	12/30/2025	\$98,432.34
6.	Tax Roll Revenues	12/12/25 - 12/31/25	1/7/2026	1/12/2026	\$33,528.08
7.	Homeowners' Exemption Reimbursement - 35%	12/1/25 - 12/31/25	1/13/2026	1/15/2026	\$3,748.93
8.	Tax Roll Revenues - Including VLF**	1/1/26 - 1/9/26	1/20/2026	1/22/2026	\$12,518.13
9.	Tax Roll Revenues - Including Unitary	1/10/26 - 1/29/26	2/11/2026	2/17/2026	\$70,388.88
10.	Tax Roll Revenues				
11.	Tax Roll Revenues				
12.	Tax Roll Revenues				
13.	Tax Roll Revenues				
14.	Homeowners' Exemption Reimbursement - 35%				
15.	Tax Roll Revenues - Including VLF and Unitary				
16.	<b>Tax Roll Revenues - RPTTF Distribution*</b>				
17.	Homeowners' Exemption Reimbursement - 15%				
18.	Tax Sales Excess Proceeds				
19.	Tax Roll Revenues				
20.	FY 2025-2026 Year-End Reconciliation				
21.	FY 2025-2026 Teeter Plan Adjustment				
	<i>* Redevelopment Property Tax Trust Fund</i>			Total	\$1,354,940.89



## Big Bear Airport District Proposed Budget Detail Fiscal Year 2026/27

	A	B	C	D	E
	Amended Budget 2025/26	Projected Year End 2025/26	Proposed Budget 2026/27	\$ Difference (C - A)	% Difference (D / A)
<b>1 Revenue</b>					
<b>2 Operating Revenue</b>					
3 Facility & Hangar Rentals	\$ 564,100	\$ 566,500	\$ 565,000	\$ 900	0.2%
4 Sales-Aircraft Fuel	666,100	610,400	666,100	-	0.0%
5 Aircraft Tie Downs, Parking & Souvenirs	45,700	40,400	43,600	(2,100)	-4.6%
6 Other Operating Revenues	1,900	1,000	1,000	(900)	-47.4%
<b>7 Total Operating Revenue</b>	<b>1,277,800</b>	<b>1,218,300</b>	<b>1,275,700</b>	<b>(2,100)</b>	<b>-0.2%</b>
<b>8 Non-Operating Revenue</b>					
9 Property Taxes	2,224,400	2,334,500	2,381,200	156,800	7.0%
10 Grant Revenue	-	-	-	-	0.0%
11 State Subsidy	10,000	10,000	10,000	-	0.0%
12 Investment Revenue	285,800	241,100	120,600	(165,200)	-57.8%
<b>13 Total Non-Operating Revenue</b>	<b>2,520,200</b>	<b>2,585,600</b>	<b>2,511,800</b>	<b>(8,400)</b>	<b>-0.3%</b>
<b>14 Total Revenue</b>	<b>3,798,000</b>	<b>3,803,900</b>	<b>3,787,500</b>	<b>(10,500)</b>	<b>-0.3%</b>
<b>15 Cost of Goods Sold</b>					
16 Aircraft Fuel	598,300	535,500	598,300	-	0.0%
17 Souvenirs	5,800	5,800	6,000	200	3.4%
18 Oil	1,900	2,000	2,100	200	10.5%
19 Aircraft Stores	1,000	100	1,000	-	0.0%
<b>20 Total Cost of Goods Sold</b>	<b>607,000</b>	<b>543,400</b>	<b>607,400</b>	<b>400</b>	<b>0.1%</b>
<b>21 Gross Profit</b>	<b>3,191,000</b>	<b>3,260,500</b>	<b>3,180,100</b>	<b>(10,900)</b>	<b>-0.3%</b>
<b>22 Expense</b>					
23 Marketing	75,000	68,200	75,300	300	0.4%
24 Bank Charges/Credit Card Fees	33,700	32,700	26,200	(7,500)	-22.3%
25 Board Election Costs	-	-	12,000	12,000	0.0%
26 Contract Services	92,100	85,500	95,400	3,300	3.6%
27 Motorized Vehicle Fuel	27,200	13,800	20,000	(7,200)	-26.5%
28 Directors' Expenses	13,700	13,700	14,900	1,200	8.8%
29 Dues & Subscriptions	16,500	14,100	14,500	(2,000)	-12.1%
30 Staff Expenses	16,000	8,400	16,500	500	3.1%
31 Fees/Permits/Licenses	13,300	13,900	13,900	600	4.5%
32 Hazardous Waste Pickup	1,000	500	1,000	-	0.0%
33 Insurance-Liability Expense	85,000	74,700	123,000	38,000	44.7%
34 Insurance-Worker's comp	23,300	23,300	27,800	4,500	19.3%
35 Janitorial Supplies	2,300	2,100	5,000	2,700	117.4%
36 Manager's Expenses	2,100	700	1,100	(1,000)	-47.6%
37 Office Operational Expense	5,200	4,000	5,200	-	0.0%
38 Professional Services	98,300	85,100	86,500	(11,800)	-12.0%
39 Repair & Maintenance-AWOS	5,300	7,100	13,000	7,700	145.3%
40 R & M - Aircraft Fuel Farm	10,000	9,100	10,000	-	0.0%
41 Repair & Maintenance-Grounds	15,000	21,100	35,000	20,000	133.3%
42 Repair & Maintenance-Hangars	10,000	600	10,000	-	0.0%
43 Repair & Maintenance-Lighting	5,500	2,400	5,500	-	0.0%
44 R & M - Terminal Building	6,200	-	6,200	-	0.0%



## Big Bear Airport District Proposed Budget Detail Fiscal Year 2026/27

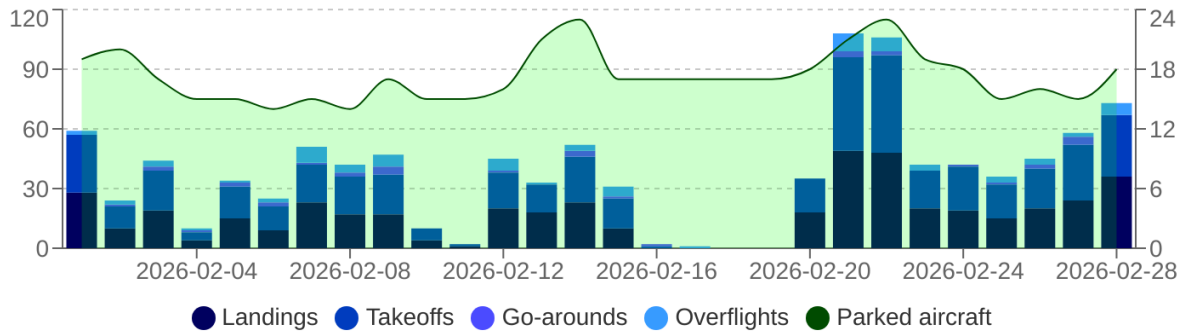
	A	B	C	D	E
	Amended Budget 2025/26	Projected Year End 2025/26	Proposed Budget 2026/27	\$ Difference (C - A)	% Difference (D / A)
45 R & M - Motorized Equipment	32,000	22,400	23,100	(8,900)	-27.8%
46 Repair & Maint Fire Extinguish	3,600	3,800	3,800	200	5.6%
47 Emerg Equip/Supplies	1,300	400	1,300	-	0.0%
48 CDTFA Dealer Tax	1,100	1,100	1,100	-	0.0%
49 Tools/Small Maint Equipment	5,000	4,900	6,500	1,500	30.0%
50 Winter Ops Contingency	6,000	-	6,000	-	0.0%
51 Utilities	161,900	172,500	188,900	27,000	16.7%
52 Salaries & Benefits					
53 Salaries	\$ 798,200	\$ 782,300	\$ 881,900	\$ 83,700	10.5%
54 FICA-Employer	300	400	400	100	33.3%
55 Medicare-Employer	10,900	11,700	11,900	1,000	9.2%
56 Health, Life, Dental & Vision Insurance	317,400	296,900	340,500	23,100	7.3%
57 Retirement Expense	197,500	204,800	234,700	37,200	18.8%
58 Total Salaries & Benefits	1,324,300	1,296,100	1,469,400	145,100	11.0%
59 <b>Total Expense</b>	<b>2,091,900</b>	<b>1,982,200</b>	<b>2,318,100</b>	<b>226,200</b>	<b>10.8%</b>
60 <b>Capital Improvement Projects &amp; Debt Service</b>					
61 Pavement Rehabilitation/Crack Filling	25,000	23,800	25,000		
62 Utility Truck Purchase	85,000	76,100	-		
63 Snow Plow for Utility Truck	-	-	18,000		
64 Terminal Building - IT/Security Build Out	-	-	125,000		
65 Terminal Building - Furniture	-	-	120,000		
66 Total Capital Improvement Projects	110,000	99,900	288,000		
67 Airport Capital Improvement Proj. (FAA Funded)					
68 Runway 08-26 Rehabilitation, Fog Seal, Restriping	50,000	-	467,000		
69 AWOS Replacement	33,000	267,600	-		
70 Taxiway A - Rehab Design	5,000	3,000	-		
71 Snow Removal Equipment	33,900	33,900	1,323,900		
72 Total Airport Capital Improvement Proj. (FAA Funded)	121,900	304,496	1,790,900		
73 Reimbursed Expenses (FAA Funding)	(202,500)	(435,100)	(1,701,400)		
74 Debt Service-Terminal Building Loan	447,500	447,500	445,600		
75 <b>Total CIP Projects &amp; Debt Service</b>	<b>476,900</b>	<b>416,800</b>	<b>823,100</b>		
76 <b>Net Increase/(Decrease) To Reserves</b>	<b>\$ 622,200</b>	<b>\$ 861,500</b>	<b>\$ 38,900</b>		

## Big Bear City | Runway Operations Report

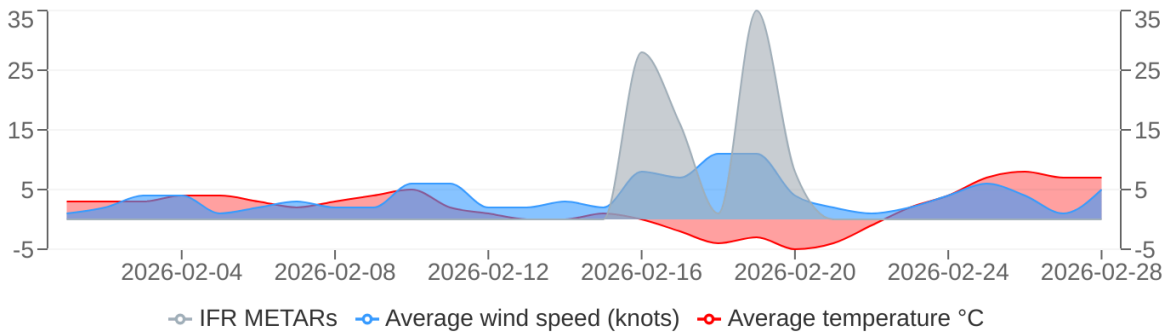
Report Date Range: 02/2026

Total Operations	Landings	Takeoffs	Go-Arounds	Overflights
<b>1,057</b>	<b>467</b>	<b>478</b>	<b>34</b>	<b>78</b>

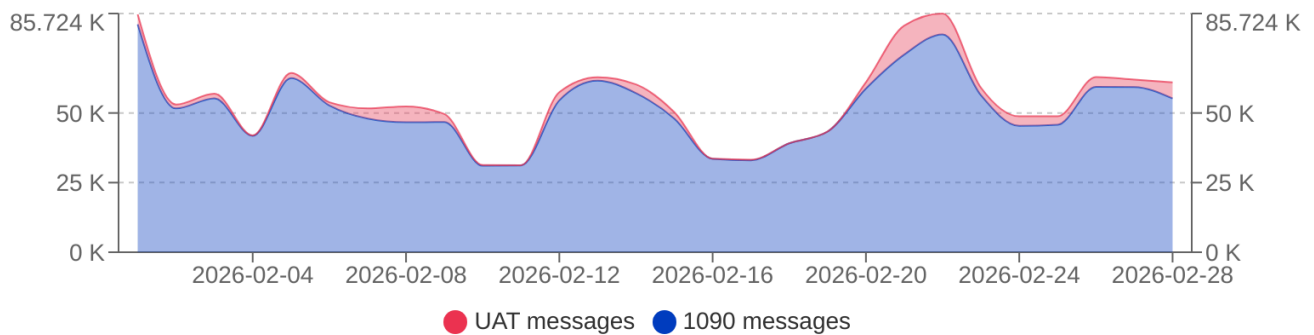
### Operations by Day



### Weather Conditions



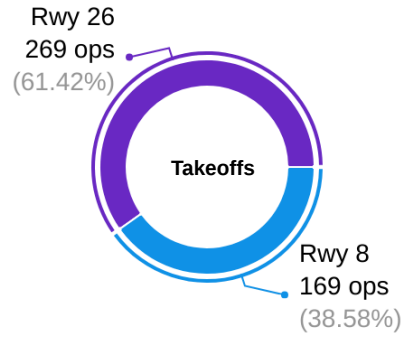
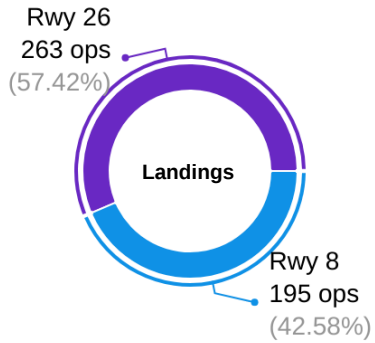
### Receiver health



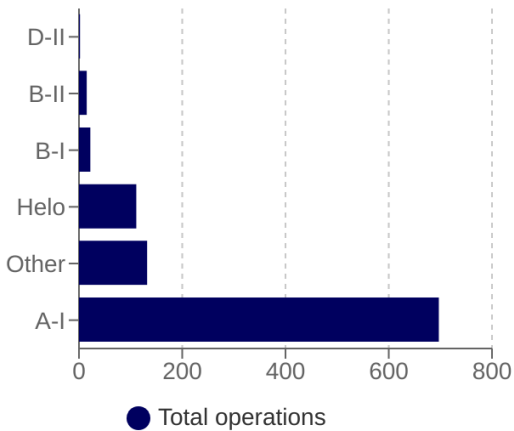
## Big Bear City | Runway Operations Report

Report Date Range: 02/2026

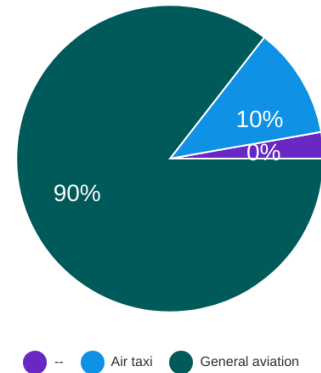
### Operations by Runway



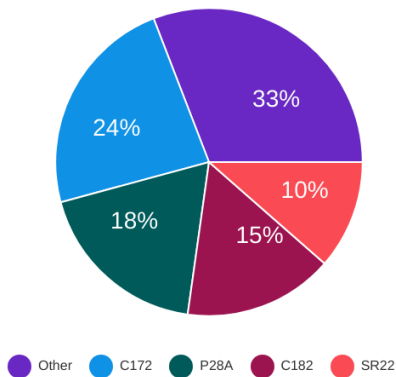
### Operations by Category



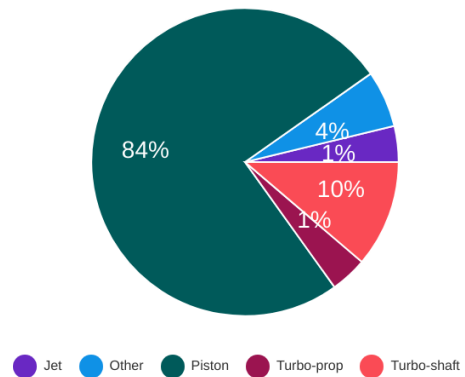
### Operations by Type



### Top Aircraft Types



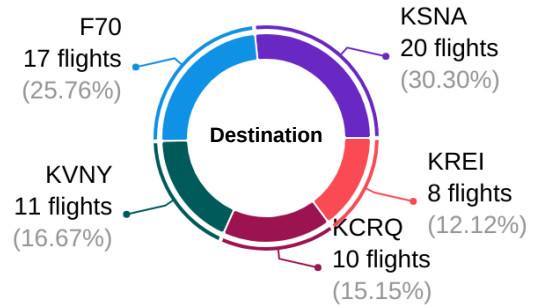
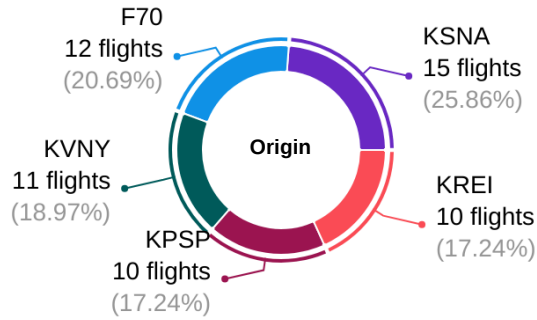
### Operations by Engine Type



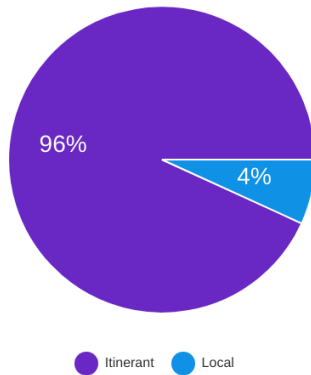
## Big Bear City | Runway Operations Report

Report Date Range: 02/2026

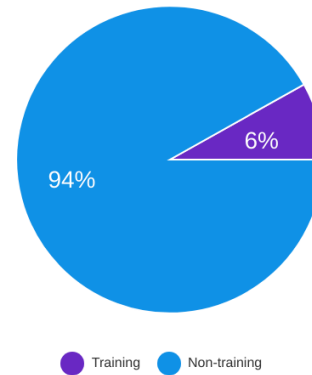
### Top Airports



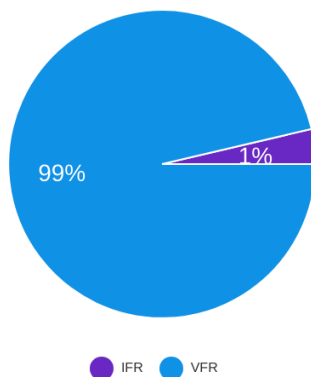
### Local vs Itinerant Flights



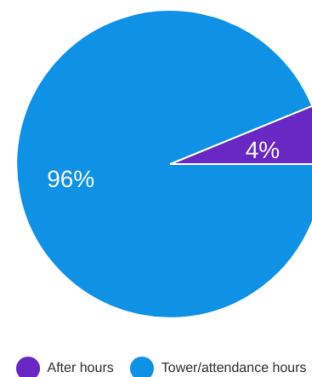
### Training Operations



### IFR vs VFR Flights



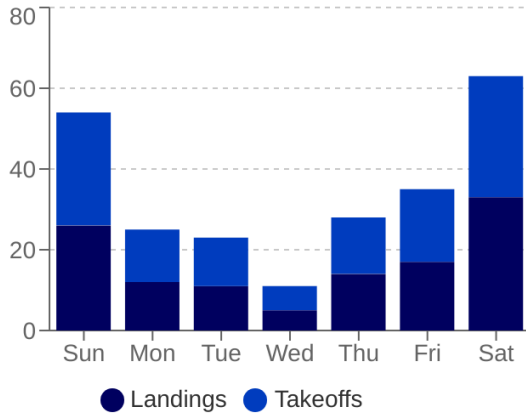
### After Hours Operations



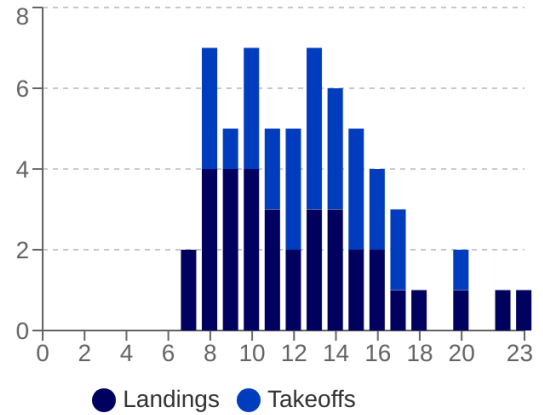
## Big Bear City | Runway Operations Report

Report Date Range: 02/2026

### Operations by Day of Week

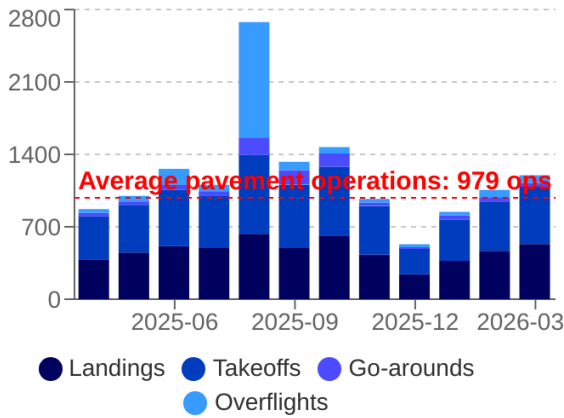


### Operations by Hour



## Historical Data

### Landings and Takeoff By Month



### Busiest Days on Record

Rank	Date	Pavement ops	Aircraft
1	2022-09-07 (W)	235	9
2	2022-09-06 (Ti)	150	15
3	2023-03-03 (Fi)	139	64
4	2023-01-28 (S)	137	49
5	2023-01-21 (S)	130	52
6	2022-09-05 (M)	121	23
6	2022-12-26 (M)	121	52
7	2024-02-11 (S)	115	55
7	2023-04-01 (S)	115	53
8	2023-10-21 (S)	110	38